

FINANCE REPORT TO THE BOARD

PERIOD ENDED 31st DECEMBER 2018

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Summary financial position

The reported surplus for the nine months to the end of December 2018 is £97k. As we enter the final quarter of the financial year our expenditure has remained stable, and there are no indications that our year- end forecast of break-even does not remain valid.

Quarter 4 is traditionally a bigger quarter in terms of expenditure across the entire system, and this has been built into our forecast projections.

The 2018/19 pay award will be implemented in February 2019, and we are currently modelling the impact of this from both an income (adjustment to charges to customers) and expenditure perspective.

	Core Services	ITS Programme	Trading	Managed Services	Total	Total (Mth 9 17/18)
	£'000	£'000	£'000	£'000	£'000	£'000
Income	46,288	10,489	36,648	18,180	111,605	109,159
Payroll	35,834	1,620	0	1,121	38,575	36,924
Non Pay	10,357	8,869	36,648	17,059	72,933	72,182
Total Expenditure	46,191	10,489	36,648	18,180	111,508	109,106
Surplus/(Deficit)	97	0	0	0	97	53

Segmental performance

The performance of each of the organisation's segments is detailed in Appendix 1. Emerging issues and expenditure trends are summarised below:

Core Services

Core services are carrying the entire reported surplus of £97k. The general trend of under-spends in pay, combined with over-spends in non-pay continues in all the larger business areas within core services. Income is slightly under-receipted compared to budget, due to the need to align income with expenditure.

ITS programme

The ITS revenue programme spend for the nine months to end of December is £10.5m and full funding for this is assumed with the Health and Social Care Board (HSCB). The revenue programme budget for the year is now almost finalised at approx. £15m and normal monthly monitoring arrangements with HSCB colleagues will continue.

Trading

Trading income and expenditure is around £36.6m at this point in the financial year.

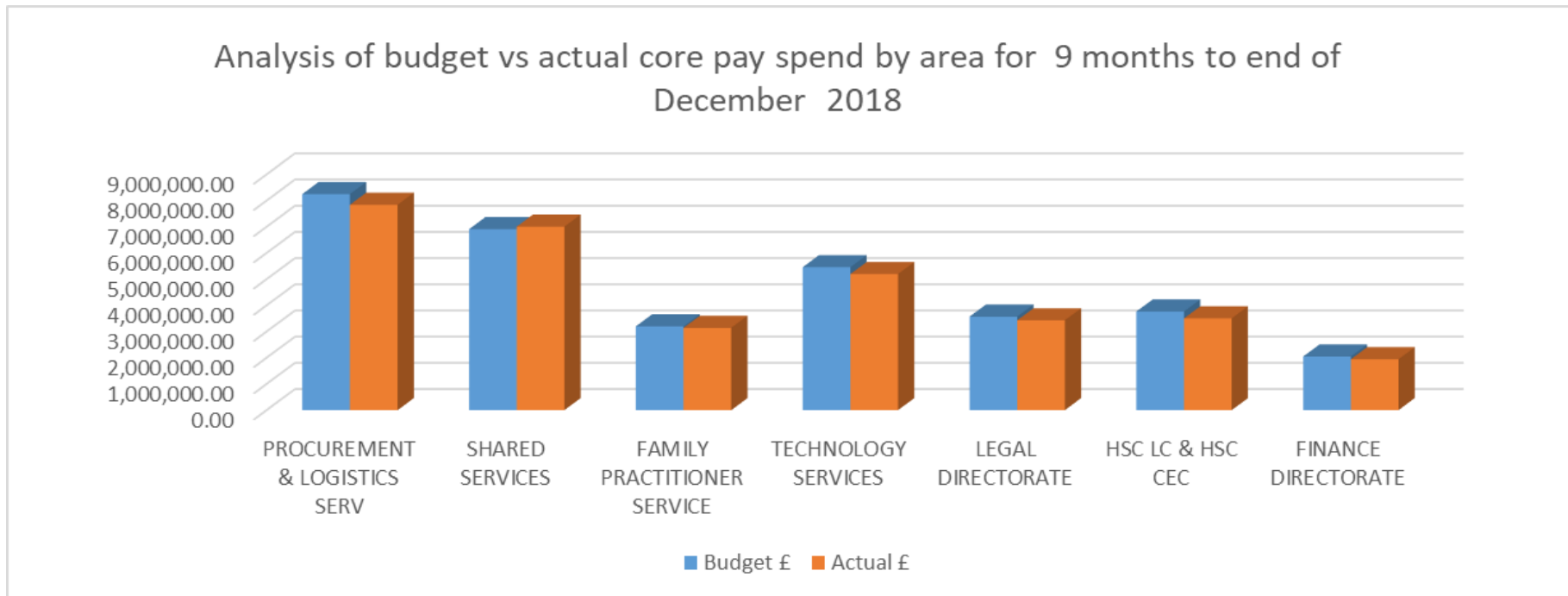
Managed services

These services, consisting of student nurse bursaries, healthy start programme, SUMDE payments for medical and dental training, and other regional services, are all fully funded through either RRL allocations or straight recharges to HSC customers. Expenditure on these services to the end of December is £18.2m.

Overall expenditure trends

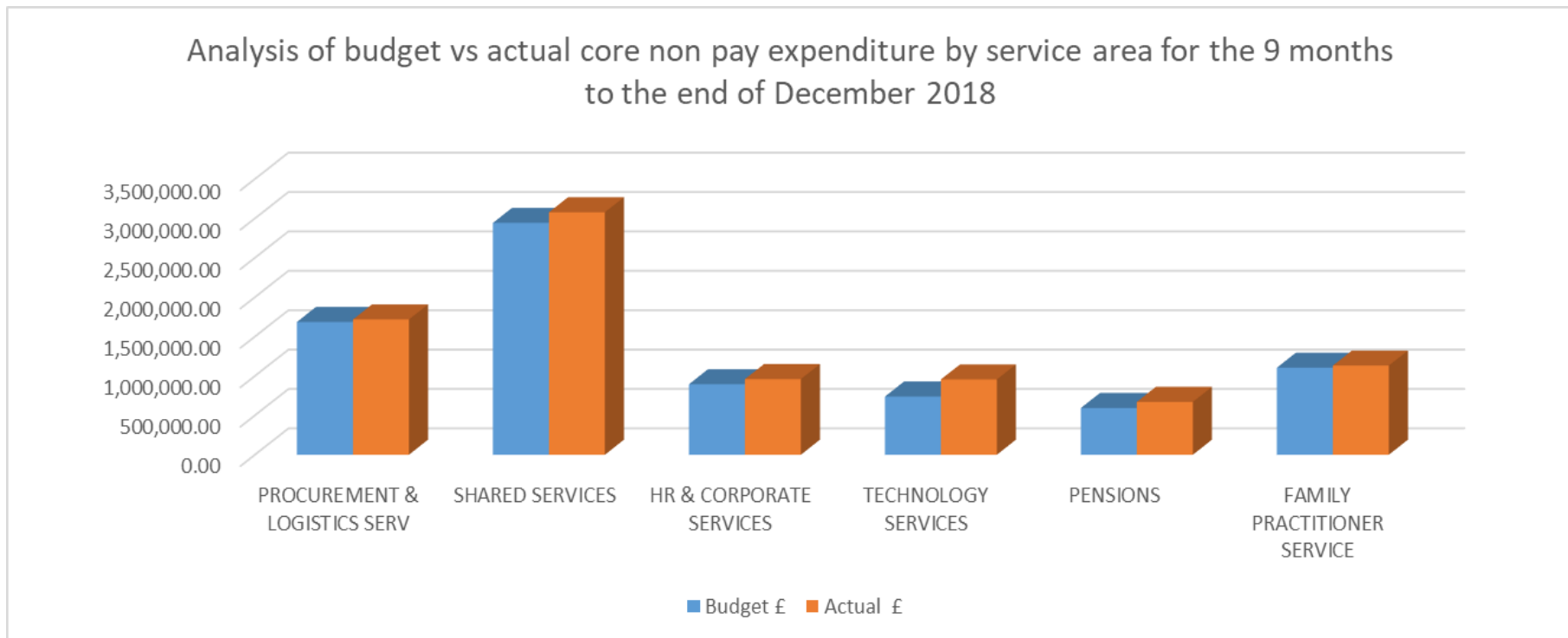
Pay expenditure (Core services)

Approximately 75% of BSO’s core services annual expenditure is on pay costs. Total pay expenditure for core services for the first nine months of the year was £35.8m compared to a budget of £37m, an underspend of £1.2m (£1.4m month 9 17/18). Vacancies across a number of service areas continue to cause in year slippage on pay budgets. The largest percentage level of under-spend is within Clinical Education Centre whose under-spend is around 10% of their pay budget, due mainly to underspends in staff substitution budget. A detailed analysis of variances against budget is presented in Appendix 1.



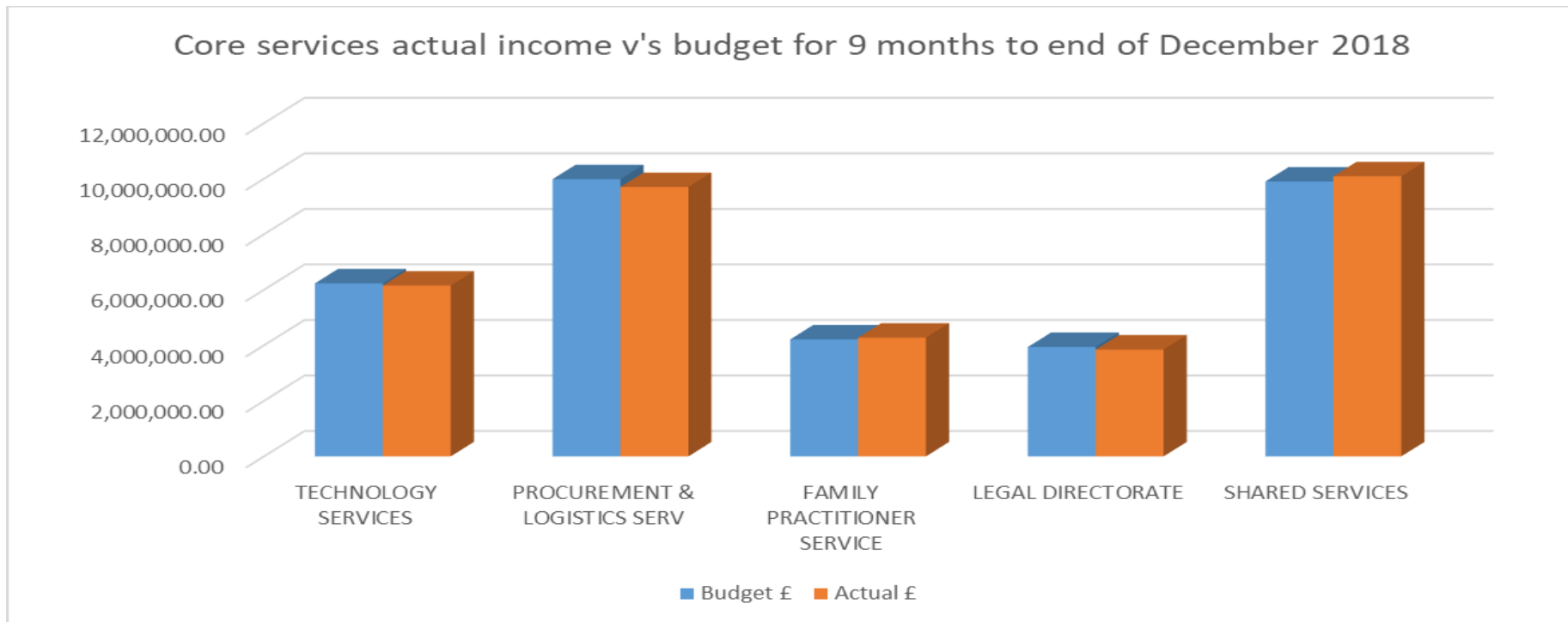
Non pay expenditure (core services)

Expenditure for the first nine months of the financial year on non-pay within core services was £10.4m, against a budget of £9.8m - an over-spend of around £600k. A detailed analysis of expenditure compared to budget is provided in Appendix 1. A number of areas are increasing their levels of non-pay spend, in line with approved non-recurrent business cases.



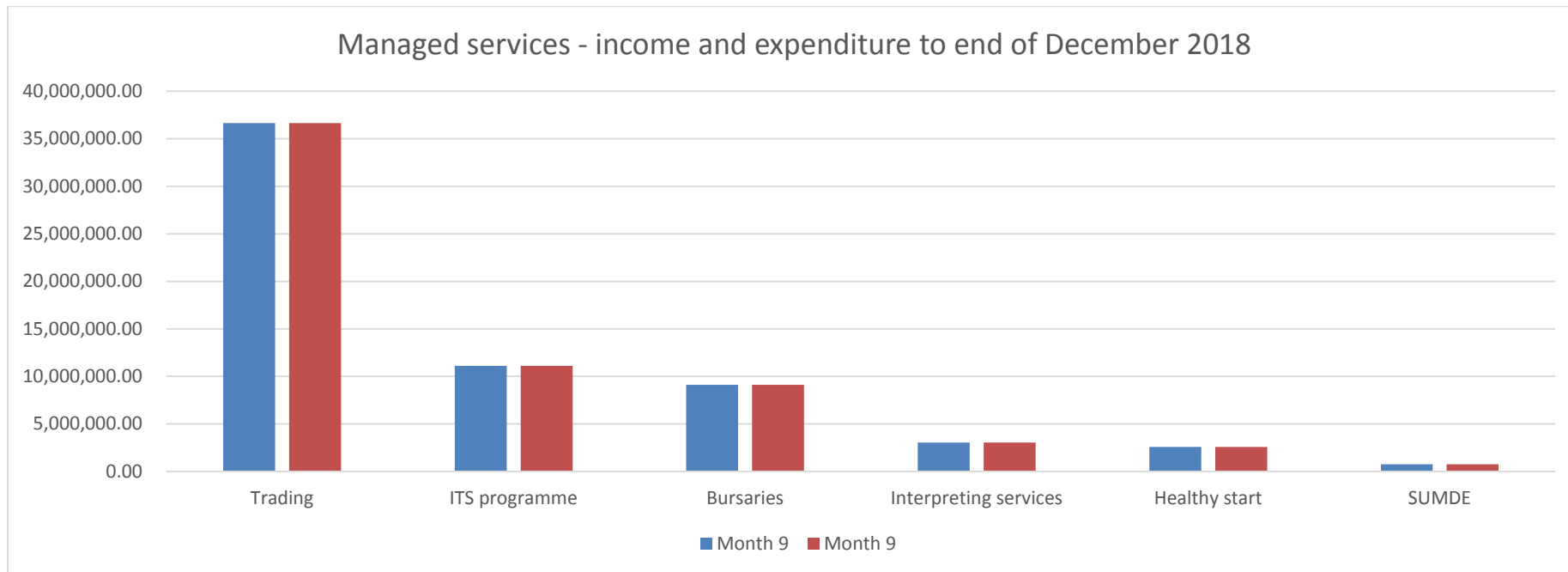
Income (core services)

Core services income within BSO for the nine months to the end of December 2018 is approx. £46.2m, compared to a budget of £47m – an under-receipt of approximately £800k. This is not indicative of a failure to collect income – the majority of our core services income comes through RRL and management fees agreed at the start of the year. However we reflect actual income into budget areas in line with expenditure, whereas our income budget is built in straight twelfths.



Non core services

Expenditure in relation to non-core services (including trading), for the nine month period was approx. £65m, and funding has been assumed against this. With the exception of the Healthy Start programme, these services are funded non-recurrently. As these services are provided by BSO on behalf of either DoH, HSCB or in the case of trading transactions, HSC customers, there is less risk to BSO in relation to this spend. The key emphasis for BSO is to ensure that we work closely with the organisations we provide these services for, and that any anticipated shortfalls or surpluses in indicative funding are highlighted as soon as possible.



Transformation Fund monies

The BSO has received £1.6m as part of the Confidence and Supply Transformation Fund. This funding is provided in the following areas:

- SBRI (Small Business Research Initiative)
- HSC Leadership Centre
- HSC Clinical Education Centre
- Procurement and Logistics (pharmacy project support)
- Shared Services

This is ring-fenced funding, and therefore any slippage in spend must be highlighted early to the DoH in order that it can be retracted, as otherwise it will generate a surplus that cannot be offset against any other organisational pressures. We are currently reporting anticipated slippage in the region of £580k, due to unavoidable delays in getting projects started. This slippage has not yet been retracted from our funding allocations.

Due to the risks around the ring-fenced nature of this funding we will report separately on it in the 2018/19 year.

Cumulative spend to the end of December on the above workstreams is approx. £440k with the remaining £560k profiled in the final quarter of the year.

Assumptions and risks

The BSO assumes that all services which are provided on behalf of the Department of Health will be fully funded – at this stage of the year much of this income is assumed, and detailed as such in monthly monitoring information to the Department. The key risks to our ability to deliver a year end break even position were outlined in our 2018/19 financial strategy. The current status of these is set out below.

Key risk	Current status
Management of significant increases in demand due to support services required to deliver transformation programmes.	We continue to track ring-fenced allocations to support transformation work, but in-year delays are leading to slippage in most areas, which we are reporting back to DoH. We anticipate retraction of our declared slippage early in Quarter 4.
Recurrent funding for rental of premises occupied by ITS	We have been formally notified that the DoH will no longer non-recurrently fund this cost, which has been funded from the time this service transferred to BSO from the former DHSSPS. We continue to work with both DoH and HSCB colleagues to reach a solution to this funding which represents a material financial pressure to BSO. We continue to assume this cost is fully funded in our monthly returns to the DoH.
Ability to fill current vacancies in some of our larger staff areas.	Vacancy levels continue to result in in-year slippage, which is being managed through non-recurrent non-pay spend.
Securing confirmation of the levels of assumed income, particularly given ongoing budgetary pressures.	We will continue to provide detail on all assumed income on a monthly basis to the DoH.
Continued lack of funding for inescapable pressures	Our current financial position would indicate that pay

	underspends in some areas are helping address any emerging pressures in other areas. We will be issuing an adjustment to our management fees to reflect the recently announced pay award.
Continued unfunded growth in demand for our services	We continue to monitor demand levels across all our services and identify where these are at risk of reaching a tipping point where additional resources are required.

**Business Services Organisation
Balance Sheet as at 31 December 2018 (Period 9)**

	£000's	£000's	£000's
	Cost	Deprec.	
Non Current Assets			
Land Cost	3,008	0	
Buildings Cost	9,599	(1,843)	
Assets Under Construction	0	0	
Plant and Machinery	278	(211)	
Transport Equipment	1,669	(972)	
Information Technology	47,691	(33,105)	
Furniture and Fittings	1,962	(737)	
	<hr/>	<hr/>	
	64,207	(36,868)	27,339
Intangible Software	86,158	(48,641)	
Intangible Software Licenses	11,307	(7,850)	
Intangible Assets Under Construction	2,030	0	
	<hr/>	<hr/>	
	99,495	(56,491)	43,004
			70,343
Current Assets			
Inventories	4,694		
Trade & other receivables	17,775		

Prepayments and accrued income	775	
Commercial Banks and cash in hand	<u>2,080</u>	<u>25,324</u>
TOTAL ASSETS		95,667
Current Liabilities		
Other taxation and social security	1,579	
Bank overdraft	0	
Trade revenue & capital payables	7,571	
Accruals and deferred income	<u>10,946</u>	<u>20,096</u>
NON CURRENT ASSETS LESS NET CURRENT ASSETS/LIABILITIES		75,571
Non Current Liabilities		
Other Payables, accruals and deferred income	<u>0</u>	
Provisions		
Prov Former Dir	68	
Prov Other Staff	399	
Prov Other	<u>171</u>	
		<u>638</u>
ASSETS LESS LIABILITIES		<u>74,933</u>

TAXPAYERS' EQUITY

Revaluation reserve		9,668
General reserve B/fwd		68,144
Grant In Aid less RRL	9,189	
Non cash - Depreciation etc	(12,166)	
Non cash - Provisions arising	0	
Surplus in Period	97	
		<u>(2,879)</u>
		<u>74,933</u>

Inventories

The stock balance at 31 December 2018 was £4.7m (30 November 2018 £3.7m). The increase is a planned increase in stock holding to allow for increased lead times for supplies due to EU exit. The stock holding will be increased month on month.

Trade & other receivables

The balance of trade receivables and prepayments at 31 December 2018 was £18.5m (30 November 2018 £22.6m). This balance is comprised of trade debt including inter-HSC, balances owed by client NDPBs and VAT.

Bank & cash / overdraft

The reconciled bank position of £2.0m includes BSO No 1 and No 2 accounts and the Central accounts which are managed by BSO. Also included is a petty cash balance of £1k.

Trade & other payables

The balance of trade and other payables 31 December 2018 was £20.1m (30 November 2018 £20.0m).

Capital

General capital allocation

The BSO has submitted both a list of IT capital bids and general capital bids to the HSCB and Department of Health (DoH) respectively. The total bids submitted is £1,121k of which £116k relates to HSCB IT capital bids and £1,005k relates to DoH general capital bids. The DoH bids have been categorised as essential. All business cases have been received prior to SMT approval.

Capital Position as at 31 December 2018

BSO receives capital funding from a number of sources, and for a range of different purposes – the current status of these is as follows:

Projects	CRL approved budget	Cumulative spend - Month 9
	£'000	£'000
ITS Programme	2,000	841
General capital	561	0
BSTP	222	175
MAGIC (Note)	1,035 *	368
Dementia 2 – Patient Portal	691	6
Dementia 2 - Cap Grant R&D - Analytics PM	160	0
Encompass Programme	1,420	783
Total	6,089	2,173

*Total budget includes DOH CRL £204k plus EU funding £831k for 18/19, with a total project budget for 18/19 of £1.04 m. Expenditure at 31 December 18 is £115k, which relates to DOH CRL of £204k. Expenditure on EU capital monies commenced in November 2018 with expenditure of £253k as at 31 December 18.

ITS Programme

The full year budget available from the HSCB under ITS programme is expected to be £6.7m (including cyber security) of which BSO have received a confirmed CRL of £2m. Expenditure on ITS programme was £841k as at 31 December 2018.

General capital

BSO bid for just over £1.12m of general capital, of which there has been a confirmed CRL approval of £446k, and a further £115k received as a result of capital transformation funding.. There has been no expenditure to date but confirmation has been received from managers that the CRL allocated will be spent by 31 March 2019.

BSTP

The budget for BSTP project for 18/19 is £222k which comprises of the original budget of £100k (18/19) combined with a carry forward figure of £112k from 17/18. BSO has received a confirmed CRL of £222k of which there has been expenditure of £175k as at 31 December 2018.

EU Mobile Assistance for Groups and Individuals within the Community – Stroke (MAGIC).

BSO received approval for business case for MAGIC in 15/16 over a 5 year period of which £647k relates to HSCB funding. The budget for 18/19 is £162k combined with a carry forward of £42k from 17/18, leaving a revised budget of £204k for 18/19. This is a continuing project with a CRL having been confirmed on 8 August 2018. Expenditure on the project is £115k as at 31 December 2018.

The total project budget for MAGIC is £3.8m consisting of £2.65m EU funding and £647k HSCB capital funding and Consortium contributions £511k.

In 18/19, the EU funded element of the project commences, with a budget of £831k for 18/19 and the remaining £1.4m for 19/20. BSO received the majority of the EU grant payment, with a receipt of £2.3m, in December 2016. Expenditure on EU capital monies commenced in November 2018 with expenditure of £253k at 31 December 2018.

Dementia projects

Dementia Portal

BSO has received a CRL of £691k on 20 December 2018. There has been expenditure to 31 December of £6k.

Dementia - Cap Grant R&D - Analytics PM

BSO has received a CRL allocation of £166k in May 2018 for Dementia Phase 2 Capital R&D Analytics project. This project was funded as part of the eHealth and Data Analytics Dementia Pathfinder Programme. BSO has received a retraction of CRL of £6k on 20 December 18 resulting in a revised CRL of £160k. No spend to date has been incurred.

Encompass

The planned budget for 2018/19 is £1.6m, for which a formal allocation made to date is £1.4m. This will be kept under review jointly between the HSCB, DoH and the Encompass Programme team within BSO. Expenditure to date is £783k.

Appendix 1 Detailed Divisional performance

Table	
1	Summary of budgeted and actual outturn
2	Analysis of core services
3	Analysis of operations directorate
4	Analysis of customer care and performance directorate
5	Analysis of finance
6	Analysis of other areas
7	Analysis of managed services

TABLE 1 SUMMARY OF BUDGETED AND ACTUAL OUTTURN

	CORE SERVICES			ITS PROGRAMME			TRADING			MANAGED SERVICES			TOTAL BSO		
	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000
TABLE 1															
IN MONTH															
Income	5,275	5,349	74	1,233	695	(538)	4,115	4,115	0	2,315	2,315	0	12,938	12,474	(464)
Pay	4,150	4,075	75	235	191	44	0	0	0	131	131	0	4,516	4,397	119
Non -pay	1,133	1,272	(139)	999	504	495	4,116	4,116	0	2,184	2,184	0	8,432	8,076	356
Total	5,283	5,347	(64)	1,234	695	539	4,116	4,116	0	2,315	2,315	0	12,948	12,473	475
Surplus /(Deficit)	(8)	2	10	(1)	0	1	(1)	(1)	0	0	0	0	(10)	1	11
YEAR TO DATE															
Income	47,039	46,288	(751)	11,101	10,489	(612)	36,648	36,648	0	18,180	18,180	0	112,968	111,605	(1,363)
Pay	37,037	35,834	1,203	2,113	1,620	493	0	0	0	1,121	1,121	0	40,271	38,575	1,696
Non-pay	9,785	10,357	(572)	8,988	8,869	119	36,648	36,648	0	17,059	17,059	0	72,480	72,933	(453)
Total	46,822	46,191	631	11,101	10,489	612	36,648	36,648	0	18,180	18,180	0	112,751	111,508	1,243
Surplus /(Deficit)	217	97	(120)	0	0	0	0	0	0	0	0	0	217	97	(120)

TABLE 2 ANALYSIS OF CORE SERVICES

TABLE 2	OPERATIONS			CUSTOMER CARE&PERF			FINANCE/AUDIT/S-SERVICES			OTHER DIRS			TOTAL		
	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000
IN MONTH															
Income	1,933	1,944	11	757	740	(17)	1,360	1,400	40	1,225	1,265	40	5,275	5,349	74
Pay	1,476	1,418	58	666	664	2	1,038	990	48	970	1,003	(33)	4,150	4,075	75
Non -pay	455	544	(89)	88	97	(9)	341	394	(53)	249	237	12	1,133	1,272	(139)
Total	1,931	1,962	(31)	754	761	(7)	1,379	1,384	(5)	1,219	1,240	(21)	5,283	5,347	(64)
Surplus /(Deficit)	2	(18)	(20)	3	(21)	(24)	(19)	16	35	6	25	19	(8)	2	10
YEAR TO DATE															
Income	16,991	16,725	(266)	6,788	6,691	(97)	12,233	12,303	70	11,027	10,569	(458)	47,039	46,288	(751)
Pay	13,232	12,808	424	5,978	5,701	277	9,100	9,057	43	8,727	8,268	459	37,037	35,834	1,203
Non-pay	3,715	3,858	(143)	779	989	(210)	3,066	3,179	(113)	2,225	2,331	(106)	9,785	10,357	(572)
Total	16,947	16,666	281	6,757	6,690	67	12,166	12,236	(70)	10,952	10,599	353	46,822	46,191	631
Surplus /(Deficit)	44	59	15	31	1	(30)	67	67	0	75	(30)	(105)	217	97	(120)

TABLE 3 ANALYSIS OF OPERATIONS DIRECTORATE

	PALS			Pensions			CFPS			FPS			SBRI			Ops Dir			TOTAL			
	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	
TABLE 3																						
IN MONTH																						
Income	1,109	1,133	24	162	150	(12)	99	98	(1)	477	477	0	75	75	0	11	11	0	1,933	1,944	11	
Pay	922	881	41	96	103	(7)	91	72	19	354	349	5	3	3	0	10	10	0	1,476	1,418	58	
Non-pay	187	266	(79)	65	63	2	8	9	(1)	123	133	(10)	72	72	0	0	1	(1)	455	544	(89)	
Total	1,109	1,147	(38)	161	166	(5)	99	81	18	477	482	(5)	75	75	0	10	11	(1)	1,931	1,962	(31)	
Surplus /(Deficit)	0	(14)	(14)	1	(16)	(17)	0	17	17	0	(5)	(5)	0	0	0	1	0	(1)	2	(18)	(20)	
YEAR TO DATE																						
Income	9,984	9,700	(284)	1,455	1,527	72	887	862	(25)	4,306	4,276	(30)	264	264	0	95	96	1	16,991	16,725	(266)	
Pay	8,252	7,842	410	865	968	(103)	814	754	60	3,201	3,145	56	8	8	0	92	91	1	13,232	12,808	424	
Non-pay	1,685	1,717	(32)	593	671	(78)	73	78	(5)	1,104	1,131	(27)	256	256	0	4	5	(1)	3,715	3,858	(143)	
Total	9,937	9,559	378	1,458	1,639	(181)	887	832	55	4,305	4,276	29	264	264	0	96	96	0	16,947	16,666	281	
Surplus /(Deficit)	47	141	94	(3)	(112)	(109)	0	30	30	1	0	(1)	0	0	0	(1)	0	1	44	59	15	

TABLE 4 ANALYSIS OF CUSTOMER CARE AND PERFORMANCE DIRECTORATE

	CCP DIR			SERV IMPROV			ORECNI			EQUALITY			ITS			TOTAL		
	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000
TABLE 4																		
IN MONTH																		
Income	10	10	0	16	14	(2)	16	17	1	20	19	(1)	695	680	(15)	757	740	(17)
Pay	9	9	0	16	34	(18)	13	14	(1)	19	18	1	609	589	20	666	664	2
Non-pay	0	0	0	1	1	0	3	5	(2)	1	0	1	83	91	(8)	88	97	(9)
Total	9	9	0	17	35	(18)	16	19	(3)	20	18	2	692	680	12	754	761	(7)
Surplus /(Deficit)	1	1	0	(1)	(21)	(20)	0	(2)	(2)	0	1	1	3	0	(3)	3	(21)	(24)
YEAR TO DATE																		
Income	86	86	0	147	128	(19)	146	147	1	178	177	(1)	6,231	6,153	(78)	6,788	6,691	(97)
Pay	85	84	1	143	154	(11)	121	113	8	168	152	16	5,461	5,198	263	5,978	5,701	277
Non-pay	1	1	0	5	8	(3)	25	20	5	10	5	5	738	955	(217)	779	989	(210)
Total	86	85	1	148	162	(14)	146	133	13	178	157	21	6,199	6,153	46	6,757	6,690	67
Surplus /(Deficit)	0	1	1	(1)	(34)	(33)	0	14	14	0	20	20	32	0	(32)	31	1	(30)

TABLE 5 FINANCE

	FINANCE			INTERNAL AUDIT			SHARED SERVICES			BSTP			TOTAL		
	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000
TABLE 5															
IN MONTH															
Income	116	124	8	127	110	(17)	1,100	1,153	53	17	13	(4)	1,360	1,400	40
Pay	107	100	7	121	113	8	789	764	25	21	13	8	1,038	990	48
Non-pay	9	9	0	5	(4)	9	327	389	(62)	0	0	0	341	394	(53)
Total	116	109	7	126	109	17	1,116	1,153	(37)	21	13	8	1,379	1,384	(5)
Surplus / (Deficit)	0	15	15	1	1	0	(16)	0	16	(4)	0	4	(19)	16	35
YEAR TO DATE															
Income	1,040	1,006	(34)	1,143	1,106	(37)	9,899	10,088	189	151	103	(48)	12,233	12,303	70
Pay	959	898	61	1,091	1,048	43	6,912	7,010	(98)	138	101	37	9,100	9,057	43
Non-pay	81	66	15	43	33	10	2,942	3,078	(136)	0	2	(2)	3,066	3,179	(113)
Total	1,040	964	76	1,134	1,081	53	9,854	10,088	(234)	138	103	35	12,166	12,236	(70)
Surplus / (Deficit)	0	42	42	9	25	16	45	0	(45)	13	0	(13)	67	67	0

TABLE 6 ANALYSIS OF OTHER AREAS

	LEGAL			HRCS			CEO			HSC-LC			HSC-CEC			OTHER			TOTAL			
	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	
TABLE 5																						
IN MONTH																						
Income	438	421	(17)	220	212	(8)	22	22	0	213	271	58	303	288	(15)	29	51	22	1,225	1,265	40	
Pay	397	382	15	120	116	4	20	20	0	155	165	(10)	264	240	24	14	80	(66)	970	1,003	(33)	
Non-pay	41	39	2	101	95	6	2	1	1	59	62	(3)	39	69	(30)	7	(29)	36	249	237	12	
Total	438	421	17	221	211	10	22	21	1	214	227	(13)	303	309	(6)	21	51	(30)	1,219	1,240	(21)	
Surplus / (Deficit)	0	0	0	(1)	1	2	0	1	1	(1)	44	45	0	(21)	(21)	8	0	(8)	6	25	19	
YEAR TO DATE																						
Income	3,940	3,847	(93)	1,977	1,865	(112)	201	202	1	1,920	1,823	(97)	2,727	2,602	(125)	262	230	(32)	11,027	10,569	(458)	
Pay	3,572	3,431	141	1,079	937	142	183	175	8	1,393	1,352	41	2,373	2,152	221	127	221	(94)	8,727	8,268	459	
Non-pay	368	416	(48)	894	960	(66)	18	18	0	527	594	(67)	354	335	19	64	8	56	2,225	2,331	(106)	
Total	3,940	3,847	93	1,973	1,897	76	201	193	8	1,920	1,946	(26)	2,727	2,487	240	191	229	(38)	10,952	10,599	353	
Surplus / (Deficit)	0	0	0	4	(32)	(36)	0	9	9	0	(123)	(123)	0	115	115	71	1	(70)	75	(30)	(105)	

TABLE 7 ANALYSIS OF MANAGED SERVICES

	BURSARIES			HEALTHY START			SUMDE			RRL TRAINEES			HSC INTERPRETING			INFECTED BLOOD SCHEME			RECHARGES			TOTAL			
	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	Bud £'000	Act £'000	Var £'000	
table 7																									
IN MONTH																									
Income	1,088	1,088	0	294	294	0	376	376	0	109	109	0	385	385	0	89	89	0	63	63	0	2,315	2,315	0	
Pay	0	0	0	0	0	0	0	0	0	107	107	0	13	13	0	0	0	0	11	11	0	131	131	0	
Non-pay	1,088	1,088	0	294	294	0	376	376	0	2	2	0	372	372	0	89	89	0	52	52	0	2,184	2,184	0	
Total	1,088	1,088	0	294	294	0	376	376	0	109	109	0	385	385	0	89	89	0	63	63	0	2,315	2,315	0	
Surplus / (Deficit)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
YEAR TO DATE																									
Income	9,501	9,501	0	2,052	2,052	0	1,141	1,141	0	902	902	0	3,316	3,316	0	736	736	0	532	532	0	18,180	18,180	0	
Pay	0	0	0	0	0	0	0	0	0	873	873	0	149	149	0	0	0	0	99	99	0	1,121	1,121	0	
Non-pay	9,501	9,501	0	2,052	2,052	0	1,141	1,141	0	29	29	0	3,167	3,167	0	736	736	0	433	433	0	17,059	17,059	0	
Total	9,501	9,501	0	2,052	2,052	0	1,141	1,141	0	902	902	0	3,316	3,316	0	736	736	0	532	532	0	18,180	18,180	0	
Surplus / (Deficit)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	